

Firefox, a free Web browser developed by the Mozilla Foundation, is used by an estimated 270 million people worldwide. To maintain and improve the Firefox browser, Mozilla depends not only on its team of professional programmers and managers but also on a network of volunteer technologists and enthusiasts--free/libre and open source software (FLOSS) developers--who contribute their expertise. This kind of peer production is unique, not only for its vast scale but also for its combination of structured, hierarchical management with open, collaborative volunteer participation. In this MacArthur Foundation Report, David Booth examines the Mozilla Foundations success at organizing large-scale participation in the development of its software and considers whether Mozillas approach can be transferred to government and civil society. Booth finds parallels between Mozillas collaboration with Firefox users and the Obama administrations philosophy of participatory governance (which itself amplifies the much older Jeffersonian ideal of democratic participation). Mozillas success at engendering part-time, volunteer participation that produces real marketplace innovation suggests strategies for organizing civic participation in communities and government. Mozillas model could not only show us how to encourage the technical community to participate in civic life but also teach us something about how to create successful political democracy.

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